COLLINS CHABANE LOCAL MUNICIPALITY

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ADJUSTED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2018/2019

Vison: "A spatially integrated and sustainable local economy by 2030"

Mission: To ensure the provision of sustainable basic services and infrastructure to improve the quality of life of our people and to grow the local economy for benefit of all citizens

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1. INTRODUTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councillor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Section 54 (1)(c) of MFMA states that 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—

(a) consider the statement or report;

(b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;

(d) issue any appropriate instructions to the accounting officer to ensure—

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and

(ii) that spending of funds and revenue collection proceed in accordance with the budget;

(e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and

(f) in the case of a section 72 report, submit the report to the council by 31 January of each year.

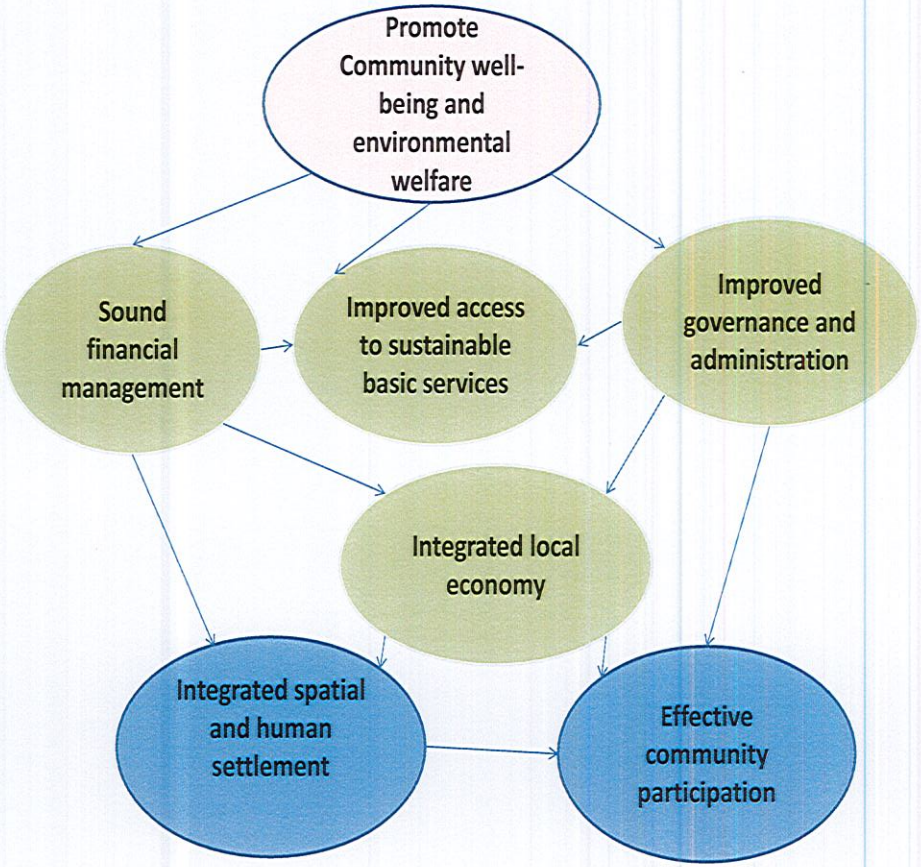
In terms of MFMA Circular 13, the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management. Once the top-layer targets are set, the top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible for, and breaking up such outputs into smaller outputs and linking these to each middle-level and junior manager. Much of this lower layer detail will not be made public nor tabled in council – whilst the municipal manager has access to such lower layer detail of the SDBIP, it will largely only be the senior manager in charge who will be using such detail to hold middle-level and junior-level managers responsible for various components of the service delivery plan and targets of the municipality. Only the highest layer of information of the SDBIP will be made public or tabled in the council. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery – this will enable each ward councillor and ward committee to oversee service delivery in their ward.

2. STRATEGIC INTENT

VISON:
"A spatially integrated and sustainable local economy by 2030"

MISSION:
To ensure the provision of sustainable basic services and infrastructure to improve the quality of life of our people and to grow the local economy for benefit of all citizens

VALUES:
Transparency
Accountability
Responsive
Professionalism
Creative
Integrity



3. MUNICIPAL DEPARTMENTS

Collins Chabane Local Municipality comprises of 6 departments namely

a. Office of the Municipal Manager (OM)
b. Corporate Services (CORPS)
c. Budget and Treasury (B&T)
d. Technical Services (TECH)
e. Community Services (COMM)
f. Planning and Development (P&D)

4. SUMMARY OF THE SDBIP

KPA	NUMBER OF INDICATORS
Municipal Transformation and Organisational Development	9
Spatial Rationale	14
Basic Service Delivery and Infrastructure Development	37
Local Economic Development	3
Municipal Finance Management and Viability	11
Good Governance and Public Participation	17
TOTAL	91

5. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Improved governance and administration	To review and submit 20 municipal policies to Council for approval by 30 June 2019	24 HR policies reviewed and approved	20 municipal policies reviewed and approved by Council by 30 June 2019	Municipal Policies review	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	5	5	5	5	OPEX	OPEX	Q1-Q4: - Policies and Council resolutions	DCORP
	To review and submit the Organogram to Council for approval by 31 May 2019	Organogram for 2018/2019 reviewed and approved by Council.	Organogram reviewed and approved by Council by 31 May 2019	Organogram review	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Draft organogram submitted to Council for approval	Final organogram submitted to Council for approval	OPEX	OPEX	Q 3: Draft Organogram & Council resolution Q 4: Final Organogram & Council resolution	DCORP
	% litigation cases attended to by 30 June 2019 (Number of Litigation	100% cases attended (5/5)	100% litigation cases attended to by 30 June 2019 (Number	Management of litigations	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	100% litigation cases attended to (Number of	100% litigation cases attended to	100% litigation cases attended to (Number	100% litigation cases attended to (Numbe	OPEX	OPEX	Q1- Q4: Litigation register	DCORP/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	cases received by Number of Litigation Cases attended to)		of Litigation cases received by Number of Litigation Cases attended to)							Litigation cases received by Number of Litigation Cases attended to)	(Number of Litigation cases received by Number of Litigation Cases attended to)	of Litigation cases received by Number of Litigation Cases attended to)	r of Litigation cases received by Number of Litigation Cases attended to)				
	To fill 50 posts in lign with Organogram by 30 June 2019	32 posts filled in lign with Organogram	50 posts filled in lign with Organogram by 30 June 2019	Personnel Recruitment	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	50 posts filled in lign with Organogram	OPEX	OPEX	Q4: Appointment letters, Adverts	DCORP
	Number of LLF Meetings convened by 30 June 2019	12 LLF Meetings convened	12 LLF Meetings convened by 30 June 2019	LLF Meetings	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	3 LLF Meetings	3 LLF Meetings	3 LLF Meetings	3 LLF Meetings	OPEX	OPEX	Q1-Q4: Minutes and Attendance Registers	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To develop and Submit the workplace skills plan and Annual Training report to LGSETA 30 April 2019	Workplace skills plan developed	Workplace skills plan and Annual Training Report developed and submitted to LGSETA by 30 April 2019	Workplace skills plan	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	Workplace skills plan and Annual Training report developed and submitted to LGSETA	OPEX	OPEX	Acknowledgement letter from LGSETA	DCORP
	To develop 8 organisational performance reports by 30 June 2019	6 organisational performance report	8 organisational performance report developed by 30 June 2019	Organisational performance reports	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	2	1	4	1	OPEX	OPEX	**Q 1**: 2018/18 Annual Performance Report, 2017/18 4th quarter Report. **Q 2**: 2018/19 1st quarter SDBIP report. **Q 3:** 2018/19 2ND quarter SDBIP	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																report, 2018/19 Mid- Year Report, 2017/18 Annual Report & Oversight Report. **Q 4:** 2018/19 3rd quarter SDBIP report	
	Number of Section 57 Managers with signed performance agreements by 30 June 2019	6 Section 57 Managers with signed performance agreements In June 2018	6 Section 57 Managers with signed performance agreements by 30 June 2019	Performance Agreement	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	6	N/A	N/A	N/A	OPEX	OPEX	Q 1: Signed Performance Agreements	DCORP/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To conduct Skills Audit and compile a report by 30 June 2019	New indicator	Skills Audit conducted and report compiled by 30 June 2019	Skills Audit	Operation Income	OPEX	OPEX	01/07/2018	30/06/2019	Complete skills audit forms, Compile report	N/A	N/A	N/A	OPEX	OPEX	Q1: Skills audit report	DCORP

6. SPATIAL RATIONALE

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Integrated spatial and human settlement	To install the GIS system by 30 June 2019	New indicator	GIS system installed by 30 June 2019	Installation of GIS system	Operating Income	R500 000	R500 000	01/07/2018	30/06/2019	Develop specifications and appoint service provider	Installation of the system	Appointment of the Service Provider	GIS System Installed	600 000	700 000	Q1: Specification and Appointment Letter Q2: Licence.	DPD
	To develop Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani by June 2019	New indicator	Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani developed by June 2019	Development of Precinct Plans for Hlanganani, Vuwani, Malamulele and	Operating Income	R10 000 000	R 4 906 176	01/07/2018	30/06/2019	Develop specifications and appoint service provider	Njhakanjhaka precincts	Draft Precinct Plans	Approved Precinct Plans by Council	5 000 000	2 500 000	Q1-Q4: Approved Precincts for the 4 areas and Council Resolutions	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
				Sasela mani													
	To review and submit the IDP to Council for approval by 31 May 2019	IDP reviewed by 31 May 2018	IDP reviewed and approved by Council by 31 May 2019	IDP	Operating Income	OPEX	OPEX	01/07/2018	30/06/2019	Develop IDP and Budget process Plan	Conduct Public Participation (Need analysis)	Draft IDP submitted to Council by 31 March 2019	Final IDP submitted to Council by 31 May 2019	OPEX	OPEX	Q1: IDP Process Plan and Council Resolution. Q2: Attendance Registers.Q3: Draft IDP and Council Resolution. Q4: Final IDP and Council	DPD/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																Resolution	
	To Conduct land audit at Vuwani and Malamulele by 30 June 2019	New indicator	Land audit conducted at Vuwani and Malamulele by 30 June 2019	Land audit	Operating Income	2 000 000	R2 855 480	01/07/2018	30/06/2019	Conduct land audit, Draft report	Final Land Audit Report compiled	Conduct land audit for Vuwani, Draft report	Final Land Audit Report for Vuwani compiled	R1 500 000	1000 000	Q1: Draft Land Audit Report for Malamulele – Q2: Land audit report for Malamulele. Q3: Draft Land Audit Report for Vuwani Q4: Final Land Audit Report	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																for Vuwani	
	To gazette the Spatial Development Framework by 30 June 2019	Spatial Development Framework reviewed by 30 June 2018	Spatial Development Framework gazetted by 30 June 2019	Spatial Development Framework	Operating Income	R 600 000(Not Budgeted for)	R 1 36O 000	01/07/2018	30/06/2019	Proclamation of the SDF	N/A	N/A	N/A	R0	R0	Q1: Gazette	DPD
	To gazette the Land use Scheme by 30 June 2019	Report pending for Council approval	Land use Scheme gazetted by 30 June 2019	Land use Scheme	Operating Income	R800 000	R300 095	01/07/2018	30/06/2019	Proclamation of the LUS	N/A	N/A	N/A	1500000	R-	Q1: Gazette	DPD
	To Consult with Traditional Authority, Communities for Hlanganane, and Saselamani,	New indicator	Consultation with Traditional Authority, Communities	Proclamation and Formalization of Hlanganane and	Operating Income	R10 000 000	R3 000 000	01/07/2018	30/06/2019	Consultation with the Chiefs for buy-in	Consultation with the Chiefs for buy-in	Consultation with the Community for buy-in	Consultation with the Rural Development for buy-in	R5 000 000	R0...	Q1-Q4: Attendance Registers and Minutes:	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	Settlements and Rural Development by 30 June 2019		for Hlanganani Saselamani, Settlements and Rural Development done by 30 June 2019	Saselamani													
	To Formalize Malamulele Business Park , Malamulele B Ext 1 & 2 and Malamulele D Ext 1, 2 & 3 by 30 June 2019	New Indicator	Formalization of Malamulele Business Park , Malamulele B Ext 1 & 2 and Malamulele D Ext 1, 2 & 3 done by	Opening of Township Register for Malamulele Business Park (Malamulele-BA)	Operating Income	(Not Budgeted in the Original Budgeted) New Project	R870 000	01/07/2018	30/06/2019	N/A	N/A	Engage the Rural Development on the transfer of farm portion from DRDLR to CCLM	Registration of Malamulele Business Park , Malamulele B Ext 1 & 2 and Malamulele D Ext 1, 2 & 3	R0	R0	Q 3: Correspondence with Department of Rural Development and Land Reform Transf	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			30 June 2019													er letter & Title Deed/s	
	Development of the Urban Design Plan for Malamulele and Vuwani and submit to Council for approval by 30 June 2019	New Indicator	Urban Design Plan for Malamulele and Vuwani by developed and approved by Council 30 June 2019	Urban Design for Malamulele and Vuwani	Operating Income	R3 000 000	R 2 453 088.	01/07/2018	30/06/2019	N/A	N/A	Appointment of service provider.	Approved urban design plan.	R0	R0	Appointment letter and Council Resolution.	DPD
	Appointment of Service Provider for the Street Naming at Malamulele by 30 June 2019	New Indicator	Service Provider appointed for the Street Naming at Malamu	Street Naming for Malamulele	Operating Income	Not Budgeted in the Original Budget. (New	R 1 500 000	01/07/2018	30/06/2019	N/A	N/A	Development of Specifications	Appointment of service provider	R0	R0	Appointment letter and Attendance Registers	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			lele done by 30 June 2019			Project)											
	To develop Draft General Plan for Demarcation of sites for Tshikonelo Tiyani-West Nwamatatani, Mbhalati, Mutshauda and Makhasa by 30 June 2019	New Indicator	Draft General Plan for demarcated of sites at Tshikonelo Tiyani-West Nwamatatani, Mbhalati, Mutshauda and Makhasa settlements developed by 30 June 2019.	Demarcation of sites Tshikonelo Tiyani-West Nwamatatani, Mbhalati, Mutshauda and Makhasa	Operating Income	R1,500 000 (It was omitted in the Original SDBIP but budgeted for)	R 4, 747 000	01/07/2018	30/06/2019	N/A	N/A	Community Consultation	Draft General Plan	R0	R0	Q 3: Attendance Register Q 4: Draft General Plan	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To develop 09 Municipal By-laws and Submit to Council for approval and gazette by 30 June 2019	New Indicator	09 Municipal By-laws developed, approved by council and gazetted 30 June 2019.	Development of by-laws	Municipal Transitional Grant	R600 000	R 2 453 088	01/07/2018	30/06/2019	N/A	N/A	Submission of Final Draft By-Laws to Council for approval	Gazetted By-laws	R0	R0	Q3: Council Resolution Q4: Gazette / Proclamation Notice	DPD
	To Develop Property Valuation Roll for the Rural Areas and submit to Council for approval by 30 June 2019	New Indicator	Property Valuation Roll for the Rural Areas developed and approved by Council 30 June 2019	Valuation Rolls for Rural Areas	Operating income	R 1 500 000	R1 112 000	01/07/2018	30 June 2019	N/A	N/A	Draft Valuation Roll	Approved Valuation Roll	R0	R0	Q 3: Draft Valuation Roll Report, Q4: Council Resolution	DPD

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To Develop Supplementary Property Valuation Roll for Vuwani and Malamulele Townships and Submit to Council for approval by 30 June 2019	New Indicator	Supplementary Valuation Roll for Vuwani and Malamulele Townships developed and approved by Council by 30 June 2019	Supplementary Valuation Roll	Operating Income			01/07/2018	30 June 2019	N/A	N/A	Draft Supplementary Valuation Roll	Approved Property Valuation Roll	R0		Q3: Draft Supplementary Valuation Report, Council Resolution	DPD

7. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Improved access to Sustainable Basic Services	To construct a Multi-Purpose Court at Mulamula Village by 30 June 2019	New Indicator	Construction of Multi-Purpose Court at Mulamula Village completed by 30 June 2019	Multi-Purpose Court at Mulamula Village	MIG	R1 500 000	1 500 000	01/07/2018	30/06/2019	Allocation of project to consultant for scoping report & preliminary design report Detailed design report and tender document	Tender advertisement for construction for 2019/20 FY & appointment	Construction of the courts	Finalise construction of the courts	0	0	Q1: Appointment letter for Engineer, scoping report, preliminary design report, Detailed design report & tender document Q2: Advert for tender. Q3:	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																Appointment letter of the Contractor, Site & Hand Over Minutes, Q4: Progress Report, Completion certificate	
	To construct 4.1 km internal street at Malamulele B by 30 June 2019	70% (Construction/ Upgrading at Malamulele B not done	4.1 km internal street constructed at Malamulele B	Malamulele B internal street	MIG	R20 542 119	R31 070 176	01/07/2018	30/06/2019	Surfacing of 2kms	Road markings, completion and handover	Surfacing and Road Markings of 4.1km	Completion and Handover	0	0	Q 1: Progress Report. Q2: - Q3 Progress Report Q4: Close	DTEC/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			internal street completed by 30 June 2019													up report and Completion Certificate	
	To construct Massive Earthworks of 4 km Internal Street and Surfacing of 2km at Malamulele D internal street by 30 June 2019	35% (Construction /Upgrading at Malamulele D not done	4 km Massive Earthworks of Internal street constructed and Surfacing of 2km at Malamulele D internal	Malamulele D internal street	MIG	R15 376 433	R 15 400 000	01/07/2018	30/06/2019	Surfacing of 2kms	Road markings, completion and handover	Completion of the Massive earthworks and Storm Water Channels	Massive Earthworks completed and Surfacing of 2kms	0	0	Q1: - Q4: Progress Report	DTEC/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			street completed by 30 June 2019														
	To construct building structures and Fencing at Xigalo land fill site by 30 June 2019	New Indicator	Construction of building structures and fencing at Xigalo land fill site completed by 30 June 2019	Xigalo land fill site	MIG	R12 000 000	R10 000 000	01/07/2018	30/06/2019	Designs completed	Tender advertisement, appointment of contractor	Site hand over, site establishment, earthworks	Fencing, construction of building structures	0	0	Q1: Detailed Designs.Q2: Tender Advert and Appointment Letter of Contractor. Q3: Site Hand Over Minutes Q4 Progress Report	DTEC/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To fence Davhana Cemetery by 30 June 2019	New Indicator	Fencing of Davhana Cemetery completed by 30 June 2019	Fencing of Davhana Cemetery	Operation income	R250 000	R430 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	Advertisement and appointment of contractor	Fencing installation and completion	40 000 000	40 000 000	**Q1**- Advert and appointment letter **Q2**- Completion certificate **Q3**- Advert and appointment letter **Q4**- Completion certificate	DTEC
	To fence Tshikonelo Cemetery by 30 June 2019	New Indicator	Fencing of Tshikonelo Cemetery completed	Fencing of Tshikonelo Cemetery	Operation income	R250 000	R250 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	Advertisement and appointment of contractor	Fencing installation and completion	0	0	**Q1**- Advert and appointment letter **Q2**-	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			by 30 June 2019													Completion certificate **Q3**- Advert and appointment letter **Q4**- Completion certificate	
	To extend & fence Mahatlane Cemetery by 30 June 2019	New Indicator	Extension & Fencing of Mahatlane Cemetery completed by 30 June 2019	Extension & Fencing of Mahatlane Cemetery	Operation income	R300 000	R400 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	Advertisement and appointment of contractor	Fencing installation and completion	0	0	**Q1**- Advert and appointment letter **Q2**- Completion certificate **Q3**- Advert	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																and appointment letter **Q4**- Completion certificate	
	To Develop detailed design and upgrading of the existing building at Malamulele Traffic Station by 30 June 2019	New Indicator	Development of detailed and upgrading of the existing building Malamulele Traffic Statio	Malamulele Traffic Station	Operation income	R2 000 000	R800 000	01/07/2018	30/06/2019	Development of specifications, Appointment of Consultants for designs, designs report	Upgrading of the structure	Advertisement and Appointment of the contactor	Upgrading of the existing building structure	0	0	**Q1**- Specfcatuin appointment letter and designs report **Q2**- progress report **Q3**- Advert and appoin	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			n completed by 30 June 2019													tment letter **Q4-** Progress report & Completion certificate	
	To upgrade 1km of DCO to Hospital road from 2 lanes to 4 lanes by 30 June 2019	Planning and designs for road to DCO Hospital completed	Upgrading 1km of DCO to Hospital road from 2 lanes to 4 lanes completed	DCO to Hospital road widening	Operation income	R20 000 000	R36 906 286	01/07/2018	30/06/2019	Appointment of contractor and site handover	Site establishment, relocation of existing services, milling and earthworks (half width)	Milling and earthworks (half width)	Layer works, surfacing, road signs road marking, completion and handover,	0	0	Q1- appointment letter and Site Hand Over Minutes Q2-Q4 Progress report.	DTEC/ MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			by 30 June 2019														
	To Develop detailed design and advertisement for Malamulele Stadium by 30 June 2019	New Indicator	Development of detailed design and advertisement for Malamulele done by 30 June 2019	Upgrading Malamulele Stadium	MIG	R10 000 000	R 1 875 913	01/07/2018	30/06/2019	Designs completed	Tender advertisement, appointment of contractor, site handover and site establishment.	Designs completed	Tender advertisement	10 000 000	8 000 000	**Q1**- appointment letter and designs **Q2**- Advertisement, appointment letter and site handover minutes **Q3**- Designs **Q4**- Advert	DTEC/ MM
	To construct Msetweni	Planning and designs	1.7 km Ring	Msetweni Ring	MIG	R14 252 905	R10 000 000	01/07/2018	30/06/2019	Appointment of contractor	Site establishment,	1,7 km subbase &	installation of kerbs &	30 000 000	0	Q1- appointment	DTEC/ MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	Ring Road (1.7 km) by 30 June 2019	for Mtsweweni ring road completed	Road Constructed at Msetweni by 30 June 2019	Road (MIG)						and site handover	box cutting and roadbed(1,7km)	base, side drains.	paving bricks (1,7km), road markings and signs, completion and handover			letter and Site Hand Over Minutes Q2-Q3 progress report Q4-completion certificate	
	To construct Nwa-Matatani Ring Road (1.7 km) by 30 June 2019	Planning and designs for Nwa-Matatani Ring Road completed	1.7 km Ring Road constructed at Nwa-Matatani by 30 June 2019	Nwa-Matatani Ring Road (MIG)	MIG	R14 252 905	R11 216 994	01/07/2018	30/06/2019	Appointment of contractor and site handover	Site establishment, box cutting and roadbed(1,7km)	Completion of the project and handover	N/A	30 000 000	0	Q1-appointment letter and Site Hand Over Minutes Q2 progress	DTEC/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
																report Q3-Completion certificate	
	To Develop detailed design for Municipal office building by 30 June 2019	New Indicator	Development of detailed design for Municipal office building completed by 30 June 2019	Municipal office building	MIG	R20 000 000	1 000 000	01/07/2018	30/06/2019	Tender advert & appointment of contractor	Site handover, site establishment and earthworks	designs for Municipal office building completed	Engagement with treasury regarding triple p	30 000 000	30 000 000	Q1-Advert and appointment letter Q2-Site hand over minutes Q3-designs Q4-attendance register and minutes	DTEC/MM
	To install and connect 17	New Indicator	Installation and	High masts lights	Operation	R7 000 000	5 000 000	01/07/2018	30/06/2019	Development of specificati	Appointment of contract	Appointment of	Installation and	7 000 000	7 000 000	Q1-Specification	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	High masts lights at Hlanganani, Hlanganani vivo, Majozi, Olifantshoek, Majoro, Manele, Xitlhelani, Gandlanani, Roidhuis, Mulenzhe, Phaphazela, Mbhalati, Saselamani taxi rank, Saselamani, Dhavane, Mavambe and Mabidi by 30 June 2019		connection of 17 High masts lights at Hlanganani, Hlanganani vivo, Majozi, Olifantshoek, Majoro, Manele, Xitlhelani, Gandlanani, Roidhuis, Mulenzhe,		income					ons and advertise	or, foundation and concrete base	contractor	connection of 17 high mast lights completed			and Advert Q2- Appointment letter and progress report Q3- Appointment letter Q4- completion certificate	

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			Phaphazela, Mbhalati, Saselamani taxi rank, Saselamani, Dhavane, Mavambe and Mabidi completed by 30 June 2019														
	To Connect 1443 households at Menele (325), Ngheziman i (195),	New Indicator	Connection of 1443 households at	Electrification of Menele, Nghezimani, Xigalo, Mavam	INEP	R19 000 000	17 470 552	01/07/2018	30/06/2019	Completion of designs and approval	Tender advert for construction, appointment of	Planting of poles, network construction	Connection of 1174 household done.	0	0	Q1-designs Q2-Advert and appointment	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	Xigalo (381), Mavambe (274) and Nghomunghomu (268) by 30 June 2019		Menele (325), Nghezimani (195), Xigalo (381), Mavambe (274) and Nghomunghomu (268) completed by 30 June 2019	be and Nghomunghomu							contractor, site handover & site establishment					letter Q3-Progress report Q4-completion certificate	
	To Develop detailed Design and advertise for construction of community	New Indicator	Development of detailed design and advert	Construction of community hall at Malamulele	Operation income	R 1 000 000	R 500 000	01/07/2018	30/06/2019	Allocation of project to consultant	Scoping report & preliminary design report	Detailed design report and tender document	Tender advertisement for construction for	R 10 000 000	R10 000 000	Q1-allocation of project to consultant Minute	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	hall at Malamulele by 30 June 2019		isement for construction of community hall at Malamulele done by 30 June 2019										2019/2020			s Q2-designs Q3-appointment letter and Designs Q4-Advertisement	
	To Develop detailed design and advertise for establishment of Tourism Information Centre by 30 June 2019	New Indicator	Development of detailed design and advertisement for Tourism Information	Tourism Information Centre	Operational Income	500 000	400 000	01/07/2018	30/06/2019	Identification of site for Tourism Centre	Development of Specs and appointment of service provider.	Detailed design report and tender document	Tender advertisement for construction for 2019/2020	30 000 000	0	Q1-site identification report Q2-Specification and appointed letter Q3-appointment	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			n Centre establishment by 30 June 2019													letter and Designs Q4-Advertisement	
	To Develop detailed design and advertisement for Market Stalls by 30 June 2019	New Indicator	Development of detailed design and advertisement for Market Stalls done by 30 June 2019	Market Stalls	Operational Income	5 000 000	5 000 000	01/07/2018	30/06/2019	Development of Specs and identification of site	Design of Market Stalls	Detailed design report and tender document	Tender advertisement for construction for 2019/2020	5 000 000	5 000 000	Q1-Site identification report and Specification Q2-Designs Q3-appointment letter and Designs Q4-Advertisement	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To Maintain 6 Municipal facilities by 30 June 2019 (club house, Vuwani traffic station and offices, Bungeni stadium, Malamulele boxing gym, Njhakanjhaka community hall and Merve stadium)	4 municipal buildings maintained	6 Municipal facilities maintained by 30 June 2019 (club house, Vuwani traffic station and offices, Bungeni stadium, Malamulele boxing	Maintenance of Municipal Properties	Operational Income	7 166 232	7 006 212	01/07/2018	30/06/2019	N/A	N/A	Maintenance of 4 municipal facilities (club house, Vuwani traffic station and offices, bungeni stadium and Malamulele boxing gym)	Maintenance of 2 municipal facilities (Njhakanjhaka community hall and Merve stadium	R 0	R 0	Q3-Q4: Invoices and Reports	DTEC

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			gym, Njhakanjhaka community hall and Merve stadium)														
Promote community well-being and environmental welfare	To host the Mayor's soccer challenge by 30 June 2019	New Indicator	Mayor's soccer challenge hosted by 30 June 2019	Mayor's soccer challenge	Operation income	R250 000	250 000	01/07/2018	30/06/2019	N/A	Send invites and Host the tournament	N/A	N/A	R0.00	R0.00	Q 2: Invitation, Pictures and Attendance Registers	DCOM
	To host the Mayor's fun walk by 30 June 2019	New Indicator	Mayor's fun walk hosted by 30	Mayor's fun walk	Operation income	100 000	300 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	Send invites and Host the event	N/A	R 110 000	R 120 000	Q1: & Q3; Invitation, Pictures and Attend	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			June 2019													ance Registers	
	Number of Women Events held by 30 June 2019	New Indicator	2 Women Events held by 30 June 2019	Women Services	Operation income	R300 000	R159 505.5	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	Send invites and Host the event	R 300 000	R 300 000	Q1: &Q4: Invitations & Attendance Registers	DCOM
	To launch and host boxing tournament by 30 June 2019	New Indicator	Launching and hosting of boxing tournament done by 30 June 2019	Launching and hosting of the boxing tournament	Operation income	R350 000	R 322 295	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R0.00	R0.00	Q1: Invitation, Pictures and Report	DCOM
	To launch and host Collins Chabane	New Indicator	Launching and hostin	Launching and hosting Collins	Operation	R200 000 (Not budgeted for)	R200 000	01/07/2018	30/06/2019	N/A	N/A	N/A	Send invites and Host	R 220 000	R 240 000	Q4: Invitation, Attend	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	marathon by 30 June 2019		g Collins Chabane marathon done by 30 June 2019	Chabane marathon	income								the event			ance Registers and Pictures	
	Number of Arrive Alive Campaigns conducted by 30 June 2019	New Indicator	2 Arrive Alive Campaigns conducted by 30 June 2019	Arrive Alive	Operation income	R50 000	R50 000	01/07/2018	30/06/2019	N/A	Send invites and Host the event	N/A	Send invites and Host the event	R50 000	R50 000	Q1: & Q4: Invitation, Attendance Registers and Pictures	DCOM
	To launch the sports council by 30 June 2019	New Indicator	Launching of the sports council done by 30	Launch of the sports council	Operation income	R100 000	R100 000	01/07/2018	30/06/2019	N/A	Send invites and Host the event	N/A	N/A	R120 000	R 150 000	Q 1: Invitation and Attendance Registers	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			June 2019														
	To launch SJ Khosa choral music festival by 30 June 2019	New Indicator	Launching of SJ Khosa choral music festival done by 30 June 2019	Launch SJ Khosa choral music festival	Operation income	R100 000	R100 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R 120 000	R150 000	Q1: Report	DCOM
	To launch the gender forum by 30 June 2019	New Indicator	Launching of the gender forum done by 30 June 2019	Launch of the gender forum	Operation income	R100 000	R 93 500	01/07/2018	30/06/2019	N/A	N/A	Send invites and Host the event	N/A	R 120 000	R50 000	Q3: Invitation & attendance Register	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To Launch the youth council by 30 June 2019	New Indicator	Launching of the youth council done by 30 June 2019	Launch of the youth council	Operation income	R100 000	R 522 478	01/07/2018	30/06/2019	Send invites and launch the council	N/A	Send invites and launch the council	N/A	R 120 000	R 150 000	Q3: Invitation, Attendance Register & Pictures	DCOM
	Number of Local AIDS Services meeting held by 30 June 2019	New Indicator	4 Local AIDS Services meeting held by 30 June 2019	Local AIDS Services	Operation income	R100 000	R 100 000	01/07/2018	30/06/2019	1	1	1	1	R120 000	R 150 000	Q1-Q4 Invitation & Attendance Register	DCOM
	Number of transport council meeting held by 30 June 2019	New Indicator	4 transport council meeting held	Transport council	Operation income	R100 000	R 99 264	01/07/2018	30/06/2019	1	1	1	1	R120 000	R 150 000	Q1-Q4 Invitation & Attendance Register	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			by 30 June 2019														
	To develop and submit integrated waste management plan to council for approval by 30 June 2019	New Indicator	Integrated waste management plan developed and approved by Council by 30 June 2019	Development of integrated waste management plan	Operation income	R1 000 000	R 0 (OPEX)	01/07/2018	30/06/2019	Develop Terms of Reference	Draft IWMP	Final IWMP submitted to Council	N/A	R0.00	**R0.00**	Q1: terms of reference Q2: Draft IWMP Q3: Integrated waste management plan	DCOM
	To develop green economy strategy and submit it to Council for	New Indicator	Green economy strategy developed	Development of green economy strategy	Operation income	R100 000	R100 000	01/07/2018	30/06/2019	Develop Terms of Reference	Draft green economy strategy	Final green economy strategy	N/A	R100 000	R 150 000	Q:1 Terms of reference Q:2 Draft green	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	approval by 30 June 2019		and approved by council by 30 June 2019													economy strategy Q:3 Final Green economy & Council resolution	
	To host Collins Chabane Heritage, Arts and Culture Music festival by 30 June 2019	New Indicator	Collins Chabane Heritage, Arts and Culture Music festival hosted by 30 June 2019	Collins Chabane Cultural Music festival	Own Funding	R2 000 000	R1 000 000	01/07/2018	30/06/2019	Appoint service provider and Cultural Music festival show.	N/A	N/A	Appoint service provider and host Collins Chabane Heritage, Arts and Culture Music festival	R 3 500 000	R4 000 000	Q:4 Invitation & Pictures	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	% application for learner's driver permit attended to by 30 June 2019(Number of learner's driver permit application received by number of learner's driver's permit application attended)	100 % learner's driver permit application attended	100 % learner's driver permit application attended to by 30 June 2019 (Number of learner's drivers' permit application received by numb	Learners Drivers Permit	Income	OPEX	OPEX	1/07/2018	30/06/2019	N/A	N/A	100% learner's driver permit application attended to	100% learner's driver permit application attended to	OPEX	OPEX	Q1-Q4 Register and report	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
			er of learner's application attended)														
	% application for learner's driver licences attended to by 30 June 2019 (Number of learner's driver licences application received by number of learner's driver's	100 % driver licences application attended	100 % driver licences application attended to by 30 June 2019 (Number of learner's driver licences applic	Drivers Licences	Income	OPEX	OPEX	1/07/2018	30/06/2019	N/A	N/A	100% driver licence application attended to	100% driver licence application attended to	OPEX	OPEX	Q1-Q4 Register and report	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	application attended)		ation received by number of learner's driver's application attended)														
	% application for motor vehicles attended to by 30 June 2019 (Number of motor vehicles application received by number of	100 % motor vehicles tested	100 % motor vehicles attended to by 30 June 2019 (Number of motor vehicl	Motor Vehicles testing	Income	OPEX	OPEX	1/07/2018	30/06/2019	N/A	N/A	100% motor vehicles attended to	100% motor vehicle attended to	OPEX	OPEX	Q1-Q4 Register and report	DCOM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	motor vehicles application attended)		es application received by number of motor vehicles application attended)														

8. LOCAL ECONOMIC DEVELOPMENT

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Integrated Local economy	To develop and submit LED strategy to council for approval by 30 June 2019	New Indicator	LED strategy developed and approved by council by 30 June 2019	LED strategy	Operational Income	R1 500 000	R1 133 100	01/07/2018 R366 900	30/06/2019	Appointment of service provider	Development of Draft LED Strategy	Final Draft LED Strategy	Adoption of LED Strategy	R 500 000	R500 000	Q 1; Appointment Letter Q2: Draft LED strategy Q3: Final Draft LED Strategy . Q4: Council Resolution	DPD /MM
	To Purchase branding Materials by 30 June 2019	New Indicator	Branding Material purchased by 30 June 2019	Branding Material	Operational Income	R100 000	R83 960	01/07/2018	30/06/2019	Appointment of service provider	Branding delivered.	N/A	N/A	R0	R0	Q1: 1 Appointment letter Q2: Delivery Note	DPD
	To Purchase Equipment	New Indicator	Equipment purchased for 35	Cooperatives support	Operational	R1 000 000	1 000 000	01/07/2018	30/06/2019	12	12	11	N/A	2000 000	3000000	Q1 –Q4: Invoices	DPD

	for 35 Identified Cooperatives by 30 June 2019		identified Cooperatives by 30 June 2019		Income (Not Budgeted for)	(R200 000) Budget figure in the Original SDBIP differ with the Figures in the Approved Budget												

9. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Sound Financial Management and Viability	% Revenue collected by 30 June 2019(% revenue collected by % revenue projected)	New Indicator	100% Revenue collected by 30 June 2019(% revenue collected by % revenue projected)	Revenue Management	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	100% Quarterly Projected Revenue collected (% revenue collected % by revenue projected)	100% Quarterly Projected Revenue collected (% revenue collected by % revenue projected)	100% Quarterly Projected Revenue collected (% revenue collected y % revenue projected)	100% Quarterly Projected Revenue collected (% revenue collected by % revenue projected)	OPEX	OPEX	Q1-Q4 Financial Report	B&T/OM
	% Capital budget spent by 30 June 2019(% Capital budget projected	New Indicator	100% Capital spent by 30 June 2019 budget (% Capital budget	Capital Budget	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	100% Quarterly Projected Capital Budget Spent (% Capital budget	100% Quarterly Projected Capital Budget Spent (% Capital budget	100% Quarterly Projected Capital Budget Spent	100% Quarterly Projected Capital Budget Spent (% Capital budget	OPEX	OPEX	Q1-Q4 Financial Report	B&T/OM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	by % capital budget spent)		projected by % capital budget spent)							projected by % capital budget spent)	projected by % capital budget spent)	(% Capital budget projected by % capital budget spent)	projected by % capital budget spent)				
	% advertised tenders adjudicated within legislative timeframe by 30 June 2019(Number of tenders adjudicated within legislative timeframe by numbers of	100 %	100% advertised tenders adjudicated within legislative timeframe by 30 June 2019 (Number of tenders adjudicated within legislative timeframe by numbers of tenders	SCM	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	100% advertised tenders adjudicated within legislative timeframe (Number of tenders adjudicated within legislative timeframe by	100% advertised tenders adjudicated within legislative timeframe (Number of tenders adjudicated within legislative timeframe by numbers of	100% advertised tenders adjudicated within legislative timeframe (Number of tenders adjudicated within legislati	100% advertised tenders adjudicated within legislative timeframe (Number of tenders adjudicated within legislative timeframe by numbers of	OPEX	OPEX	Q1-Q4 Tender Register and Report	B&T/ OM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	tenders advertised)		advertised)							numbers of tenders advertised)	tenders advertised)	ve timeframe by numbers of tenders advertised)	tenders advertised)				
	To update the Asset Register by 30 June 2019	Assets register Updates	Asset Register updated by 30 June 2019	Asset Management	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	Update monthly asset acquisitions	Update monthly asset acquisitions, verification	Update monthly asset acquisitions	Update monthly asset acquisitions, verification	OPEX	OPEX	Q1-Q4 Updated Asset Register	B&T
	To submit the Annual Financial Statement to AGSA, Treasuries and COGHSTA by 31	2016/17 AFS Submitted	Annual Financial Statement to submitted AGSA, Treasuries and COGHSTA by	AFS	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	AFS submitted	N/A	N/A	N/A	OPEX	OPEX	Q1: AFS and Acknowledgements of Submission	B&T/ OM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	August 2018		31/08/2018														
	To adjust the budget and submit to Council for approval by 28 February 2019	2017/18 Budget was Adjusted in 28 February 2018	Budget adjusted and approved by Council by 28 February 2019	Budget adjustment	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Midyear adjusted and approved by Council	N/A	OPEX	OPEX	Q3: Adjusted budget & Council Resolution	B&T/OM
	To submit 19/20 draft budget to Council by 31 March 2019	2018/19 Draft Budget developed	19/20 Draft Budget Submitted to Council by 31 March 2019	Budget development	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Draft Budget Submitted to Council submitted	N/A	OPEX	OPEX	Q3: Draft Budget and Council Resolution	B&T/OM
	To submit 19/20 Final budget to	2018/19 Final	19/20 Final Budget	Budget development	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	Final Budget submitte	OPEX	OPEX	Q4: Final Budget	B&T/OM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	council for approval by 31 May 2019	Budget Submitted	Submitted and approved by Council by 31 May 2019										d and approved by Council			& Council Resolution	
	Number of section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2019	4 Section 52 Reports Submitted in 2017/18	4 section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2019	Section 52	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	1	1	1	1	OPEX	OPEX	Q1-Q4 Section 52 Reports Submitted in & Council Resolutions	B&T/OM
	Number of section 71 report submitted to Mayor & Provincial Treasury within 10	12	12 section 71 reports submitted Mayor & Provincial Treasury within 10 days after	Section 71	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	3	3	3	3	OPEX	OPEX	Q1-Q4 71 Reports and Acknowledgement of Receipts	B&T/OM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	days after the end of the Month by 30 June 2019		the end of the Month by 30 June 2019														
	To compile section 72 report and submit to the Mayor and Treasuries by 25 January 2019	2018/19 Section 72 Report Submitted to the Mayor and Treasuries	section 72 report compiled and submitted to the Mayor and Treasuries by 25 January 2019	Section 72 reporting	Own Funding	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Section 72 report submitted to Relevant Authorities by 25 January 2019	N/A	OPEX	OPEX	Section 72 report and Acknowledgement of Receipts	B&T/OM

10. GOOD GOVERNACE AND PUBLIC PARTICIPATION

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
Improved governance and administration	Number of ordinary and Special Council meetings held by 30 June 2019	4	4 ordinary and 8 Special Council meetings held by 30 June 2019	Council Services	Income	OPEX	OPEX	1/7/2018	30/6/2019	1 Ordinary and 2 Special Council Meetings	1 Ordinary and 2 Special Council Meetings	1 Ordinary and 2 Special Council Meetings	1 Ordinary and 2 Special Council Meetings	OPEX	OPEX	Q1: - Q4: Council Minutes and Attendance Registers	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	Number of ordinary EXCO meetings held by 30 June 2019	12	12 ordinary EXCO meetings held by 30 June 2019	Council Services	Income	OPEX	OPEX	1/7/2018	30/6/2019	3	3	3	3	OPEX	OPEX	Q1: - Q4: Council Minutes and Attendance Registers	DCORP
	Number of audit and Performance committee meetings held by 30 June 2019	3 Audit and Performance committee held	4 audit and Performance committee meetings held by 30 June 2019	Auditing	Income	OPEX	OPEX	1/7/2018	30/6/2019	1	1	1	1	OPEX	OPEX	Q 1: - Q4: Audit Committee Minutes and Attendance Registers	MM
	To appoint a service provider for upgrading of ICT Infrastructu	ICT Infrastructure	Service provider for the upgrading of ICT	ICT Infrastructure Upgrades	Income	R3 670 000	2 000 000	1/7/2018	30/6/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project	Appoint a service provider	Laying of fibre optic line	OPEX	OPEX	Q 1: Specification and advert. Q 2: Appoi	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	re by 30 June 2019		Infrastructure appointed by 30 June 2019													ntment letter Q3: Appointment letter. Q:4 Progress Report	
	To appoint a service provider for the development of Automated Performance Management System by 30 June 2019	New indicator	Service provider appointed for the development of Performance Management System developed by	Automated PMS	Income	R10 500 000	R5 771 125.9	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project. Development of the system	Automation of PMS and commissioning	Training of users	OPEX	OPEX	Q1: Specification and advert Q2: appointment letter Q:3-Q4 Progress report	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
			30 June 2019														
	To appoint the service provider for the development of Record Management System by 30 June 2019	New indicator	Service Provider appointed for the development of Record Management System by 30 June 2019	Record Management System	Income	R1 050 000	R 3 000 000	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project. Development of the system	Finalise record management system	Training of users	OPEX	OPEX	Q1: Specification and advert. Q2: Appointment letter and Progress Report. Q3: Completion certificate. Q4: Attendance Registers	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	To purchase IT equipment by 30 June 2019 (Laptops)	New indicator	IT equipment purchased by 30 June 2019 (Laptops)	Purchase of IT equipment	Income	R1 000 000	R 1 400 000	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project.	Purchase IT equipment's	N/A	OPEX	OPEX	Proof of purchase	DCORP
	To purchase furniture for offices by 30 June 2019(Chairs, Tables, and Cupboards)	Office furniture purchased	Furniture for offices purchased by 30June 2019 (Chairs, Tables and Cupboards)	Purchase of furniture	Income	R5 400 000	5 400 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project.	Appoint a service provider and start the project.	Purchase of furniture	OPEX	OPEX	Proof of purchase	DCORP
	To Launch Municipal Website by 30 June 2019	New Indicator	Municipal Website Launched by	Municipal Website	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Launching of Municipal Website	N/A	OPEX	OPEX	Q 3: Signed Off Certificate	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
			30 June 2019														
	Number of Newsletter edition issued by 30 June 2019	1 newsletter issued	2 Newsletter editions issued by 30 June 2019	Newsletter	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	1 Newsletter Edition	1 Newsletter Edition	OPEX	OPEX	Q 3-Q4: Newsletter Edition	DCORP
	Number of communicators forum held by 30 June 2019	New Indicator	2 communicators forum held by 30 June 2019	Communicators forum	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	1 Communicator forum	1 Communicator forum	OPEX	OPEX	Q3-Q4 Minutes and attendance register	DCORP
	Number of Mayoral Imbizo held by 30 June 2019	4 Imbizo convened	2 Mayoral Imbizo held by 30 June 2019	Mayoral Imbizo	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	1 Mayoral Imbizo	1 Mayoral Imbizo	OPEX	OPEX	Attendance register	MM
	Number of bursary beneficiaries awarded	Bursary Policy	10 bursary beneficiaries	Mayoral bursary	Income	R 500 000	R 500 000	01/07/2018	30/06/2019	N/A	N/A	Selection and awardin	N/A	OPEX	OPEX	Q3: Confirmatio	MM

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	with mayoral bursary by 30 June 2019	developed	awarded with mayoral bursary by 30 June 2019									g of the bursary				n letter	
	Number of risk register developed and reviewed by 30 June 2019 (Strategic, Operational, Fraud and mSCOA)	New indicator	3 risk register developed and 1 reviewed by 30 June 2019 (Strategic, Operational, Fraud and mSCOA)	Risk register	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	Operational, mSCOA and Fraud risk register n	Strategic risk register	OPEX	OPEX	Q3: Operational, mSCOA and Fraud risk register Q4: Strategic risk register	MM
	Number of risk manageme	New indicator	2 risk management	Risk manag	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	1 Risk manage	1 Risk manage	OPEX	OPEX	Q:3-Q:4 Risk	MM

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	nt reports developed and submitted to Risk management and Audit Committee by 30 June 2019		reports developed and submitted to Risk management and Audit Committee by 30 June 2019	ement report								ment report	ment report			management reports	
	Number of risk management committee meetings held by 30 June 2019	New indicator	2 risk management committee meetings held by 30 June 2019	Risk management committee meetings	Income	OPEX	OPEX	01/07/2018	30/06/2019	N/A	N/A	1 risk management committee	1 risk management committee	OPEX	OPEX	Q:3-Q:4 Attendance register and minutes	MM
	To install CCVT at Malamulel	New Indicator	CCVT Traffic station	Installation of CCVT at	Operation	100 000	100 000	01/07/2018	30/06/2019	Development of specificatio	Installation of CCVT	Development of	Installation of CCVT	100 000	R0	Q1: Specification	DCORP

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	0rignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
	e Traffic stations by 30 June 2019		s installed at Malamulele by 30 June 2019	Malamulele Traffic stations	income					ns and advertise Appointment of Service provider.	Cameras and commissioning	specifications and advertise Appointment of Service provider.	Cameras and commissioning			, Advert and Appointment letter of Service Provider Q2: Completion certificate Q3: Specification , Advert and Appointment letter of Service	

Development Objective	Key Performance Indicators/ Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Orignal Budget 18/19 R'000	Adjusted Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept.
																Provider Q4: Completion certificate	

11. BUDGETED MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

LIM345 COLLINS CHABANE - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																
Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 208/19	Budget Year +1	Budget Year +2

															2019 /20	2020 /21
Revenue – Functional	-															
Governance and administration		**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**29 371**	**352 450**	**388 107**	**420 258**
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		29 371	29 371	29 371	29 371	29 371	29 371	29 371	29 371	29 371	29 371	29 371	29 371	352 450	388 107	420 258
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		8	8	8	8	8	8	8	8	8	8	8	**8**	**93**	**99**	**105**
Community and social services		4	4	4	4	4	4	4	4	4	4	4	4	51	55	58
Sport and recreation		3	3	3	3	3	3	3	3	3	3	3	3	42	44	47
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Economic and environmental services		7 621	7 621	7 621	7 621	7 621	7 621	7 621	7 621	7 621	7 621	7 621	**7 621**	**91 449**	**92 594**	**97 877**
Planning and development		6 893	6 893	6 893	6 893	6 893	6 893	6 893	6 893	6 893	6 893	6 893	6 893	82 718	83 339	88 066
Road transport		728	728	728	728	728	728	728	728	728	728	728	728	8 732	9 256	9 811
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**2 051**	**24 617**	**20 894**	**25 030**
Energy sources		1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000	16 000	19 842
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		385	385	385	385	385	385	385	385	385	385	385	385	4 617	4 894	5 188
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue – Functional		**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**39 051**	**468 610**	**501 695**	**543 270**

			47 615	47 615	47 615	47 615	47 615	47 615	47 615	47 615	47 615	47 615				
Expenditure – Functional	-															
Governance and administration		**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**13 412**	**160 940**	**170 596**	**180 832**
Executive and council		4 404	4 404	4 404	4 404	4 404	4 404	4 404	4 404	4 404	4 404	4 404	4 404	52 849	56 019	59 381
Finance and administration		8 834	8 834	8 834	8 834	8 834	8 834	8 834	8 834	8 834	8 834	8 834	8 834	106 009	112 370	119 112
Internal audit		173	173	173	173	173	173	173	173	173	173	173	173	2 082	2 207	2 339
Community and public safety		648	648	648	648	648	648	648	648	648	648	648	**648**	**7 776**	**8 242**	**8 737**
Community and social services		222	222	222	222	222	222	222	222	222	222	222	222	2 670	2 830	3 000
Sport and recreation		425	425	425	425	425	425	425	425	425	425	425	425	5 106	5 412	5 737
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Economic and environmental services		5 615	5 615	5 615	5 615	5 615	5 615	5 615	5 615	5 615	5 615	5 615	**5 615**	**67 380**	**71 423**	**75 709**
Planning and development		3 355	3 355	3 355	3 355	3 355	3 355	3 355	3 355	3 355	3 355	3 355	3 355	40 260	42 676	45 236
Road transport		2 260	2 260	2 260	2 260	2 260	2 260	2 260	2 260	2 260	2 260	2 260	2 260	27 120	28 747	30 472
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	**1 002**	**12 023**	**12 744**	**13 509**
Energy sources		540	540	540	540	540	540	540	540	540	540	540	540	6 479	6 868	7 280
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		462	462	462	462	462	462	462	462	462	462	462	462	5 543	5 876	6 229
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Total Expenditure – Functional		20 677	20 677	20 677	20 677	20 677	20 677	20 677	20 677	20 677	20 677	20 677	**20 677**	**248 118**	**263 005**	**278 786**
Surplus/(Deficit) before assoc.		18 374	18 374	18 374	18 374	18 374	18 374	18 374	18 374	18 374	18 374	18 374	**18 374**	**220 492**	**238 689**	**264 484**
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**18 374**	**220 492**	**238 689**	**264 484**

12. BUDGETED MONTHLY CASH FLOW

LIM345 COLLINS CHABANE - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Receipts by Source													1		
Property rates	550	691	762	621	656	833	797	727	585	811	670	776	8 479	8 988	9 527
Service charges - electricity revenue	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Service charges - refuse revenue	165	207	228	186	196	249	239	218	175	243	201	232	2 539	2 692	2 853
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–		–	–

Rental of facilities and equipment	6	8	8	7	7	9	9	8	6	9	7	9	93	99	104
Interest earned - external investments	400	502	554	451	477	605	579	528	425	589	487	564	6 160	6 530	6 921
Interest earned - outstanding debtors	183	230	253	206	218	277	265	242	195	270	223	258	2 819	2 988	3 167
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	11	14	15	12	13	16	16	14	12	16	13	15	167	177	188
Licences and permits	359	451	497	405	428	543	520	474	382	529	437	506	5 530	5 862	6 214
Agency services	197	247	273	222	235	298	285	260	209	290	240	278	3 034	3 216	3 409
Transfer receipts - operational	165 274	–	–	–	–	115 691	–	–	49 582	–	–	–	330 547	363 688	394 374
Other revenue												1 784	1 784	1 891	2 005
Cash Receipts by Source	167 143	2 350	2 590	2 110	2 230	118 522	2 710	2 470	51 572	2 758	2 278	4 422	361 152	396 130	428 762
Other Cash Flows by Source															

Transfer receipts - capital	50 175	–	–	–	–	35 123	–	–	15 053	–	–	–	100 350	98 031	106 522
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)												–			
Proceeds on disposal of PPE								100	67			–	167	177	–
Short term loans												–			
Borrowing long term/refinancing												–			
Increase (decrease) in consumer deposits												–			
Decrease (Increase) in non-current debtors												–			
Decrease (increase) other non-current receivables												–			
Decrease (increase) in non-current investments												–			
Total Cash Receipts by Source	217 318	2 350	2 590	2 110	2 230	153 644	2 710	2 570	66 691	2 758	2 278	4 422	461 669	494 338	535 284

Cash Payments by Type															
Employee related costs	–	–	–	–	–	–	–	–	–	–	–	79 001	79 001	83 741	88 765
Remuneration of councillors	5 727	7 199	7 934	6 463	6 831	8 670	8 302	7 566	6 095	8 449	6 978	(53 819)	26 395	27 979	39 658
Finance charges	1 775	2 231	2 459	2 003	2 117	2 687	2 573	2 345	1 889	2 618	2 162	(24 443)	412	436	467
Bulk purchases - Electricity	27	34	37	30	32	40	39	35	28	39	33	38	412	437	463
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Other materials	153	193	212	173	183	232	222	203	163	226	187	1 873	4 021	4 262	4 518
Contracted services	1 159	1 456	1 605	1 307	1 382	1 754	1 680	1 531	1 233	1 709	1 412	10 288	26 516	28 107	29 793
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–		–	–
Transfers and grants - other	–	–	–	–	–	–	–	–	–	–	–	–		–	–

Other expenditure	6 440	8 095	8 923	7 268	7 682	9 750	9 337	8 509	6 854	9 502	7 847	(90 207)	–	214 278	64 867
Cash Payments by Type	15 281	19 207	21 170	17 244	18 225	23 134	22 152	20 189	16 262	22 545	18 618	(77 270)	136 757	359 240	228 531
Other Cash Flows/Payments by Type															
Capital assets	–	8 058	10 072	11 482	18 130	15 108	22 159	20 145	30 217	24 173	23 166	27 584	210 294	275 279	173 075
Repayment of borrowing	44	55	60	49	52	66	63	58	46	64	53	62	672	605	181
Other Cash Flows/Payments												86 459	86 459	(76 058)	66 539
Total Cash Payments by Type	**15 324**	**27 320**	**31 303**	**28 775**	**36 407**	**38 308**	**44 374**	**40 391**	**46 525**	**46 782**	**41 837**	**36 835**	**434 182**	**559 066**	**468 327**
NET INCREASE/(DECREASE) IN CASH HELD	**201 994**	**(24 970)**	**(28 713)**	**(26 666)**	**(34 178)**	**115 336**	**(41 664)**	**(37 821)**	**20 165**	**(44 024)**	**(39 560)**	**(32 413)**	**27 487**	**(64 729)**	**66 957**
Cash/cash equivalents at the month/year begin:	322 204	524 198	499 228	470 515	443 849	409 671	525 007	483 343	445 523	465 688	421 664	382 104	322 204	349 691	284 962

Cash/cash equivalents at the month/year end:	524 198	499 228	470 515	443 849	409 671	525 007	483 343	445 523	465 688	421 664	382 104	349 691	349 691	284 962	351 919

13. BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

LIM345 COLLINS CHABANE - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)																
Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional	1															
Governance and administration		2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	32 270	32 000	31 900
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	2 689	32 270	32 000	31 900
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Community and public safety		3 400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	**3 400**	**40 800**	**74 679**	**55 475**
Community and social services		2 442	2 442	2 442	2 442	2 442	2 442	2 442	2 442	2 442	2 442	2 442	2 442	29 300	32 000	27 800
Sport and recreation		958	958	958	958	958	958	958	958	958	958	958	958	11 500	42 679	27 675
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		7 769	7 769	7 769	7 769	7 769	7 769	7 769	7 769	7 769	7 769	7 769	**7 769**	**93 224**	**121 600**	**38 700**
Planning and development		67	67	67	67	67	67	67	67	67	67	67	67	800	30 600	700
Road transport		7 702	7 702	7 702	7 702	7 702	7 702	7 702	7 702	7 702	7 702	7 702	7 702	92 424	91 000	38 000
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Trading services		3 667	3 667	3 667	3 667	3 667	3 667	3 667	3 667	3 667	3 667	3 667	**3 667**	**44 000**	**47 000**	**47 000**
Energy sources		2 167	2 167	2 167	2 167	2 167	2 167	2 167	2 167	2 167	2 167	2 167	2 167	26 000	7 000	7 000
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	18 000	40 000	40 000
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	17 525	17 525	17 525	17 525	17 525	17 525	17 525	17 525	17 525	17 525	17 525	**17 525**	**210 294**	**275 279**	**173 075**
Funded by:																
National Government		50 175	–	–	–	–	30 105	–	20 070	–	–	–	–	**100 350**	**98 031**	**106 522**
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		50 175	–	–	–	–	30 105	–	20 070	–	–	–	**–**	**100 350**	**98 031**	**106 522**
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		9 162	9 162	9 162	9 162	9 162	9 162	9 162	9 162	9 162	9 162	9 162	9 162	109 944	177 248	66 553
Total Capital Funding		**59 337**	**9 162**	**9 162**	**9 162**	**9 162**	**39 267**	**9 162**	**29 232**	**9 162**	**9 162**	9 162	9 162	210 294	275 279	173 075

14. APPROVAL

Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Recommended for signing by the Municipal Manager

07-03-2019

SHILENGE R. R

DATE

ACTING MUNICIPAL MANAGER

Approved for implementation by the Mayor

07-03-2019

Cllr MALULEKE M

DATE

MAYOR